



NEURODIVERSITY

Designing for Inclusive Workplaces and Academic Settings

Presenter



Kay Sargent
Global Director of WorkPlace

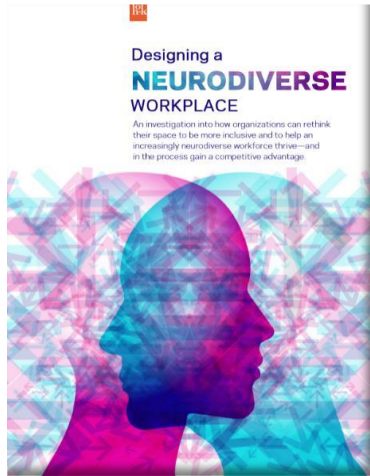


A modern, open-plan office space with a high ceiling featuring exposed wooden beams and various pendant lights. People are walking through the space, and there is a long wooden table with black stools in the foreground. The overall atmosphere is bright and professional.

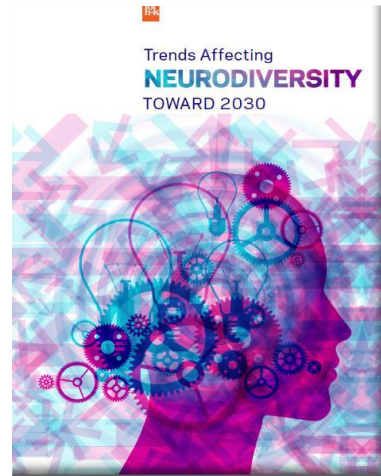
**It started with a simple
question...**

**How do we accommodate
neurodivergents in the
workplace?**

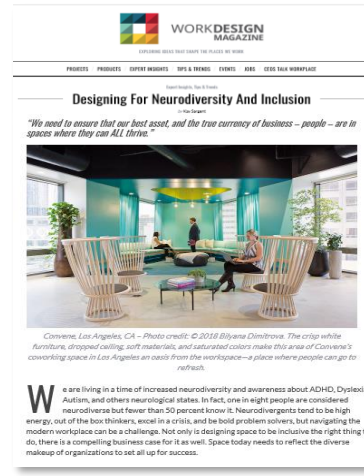
NEURODIVERSITY



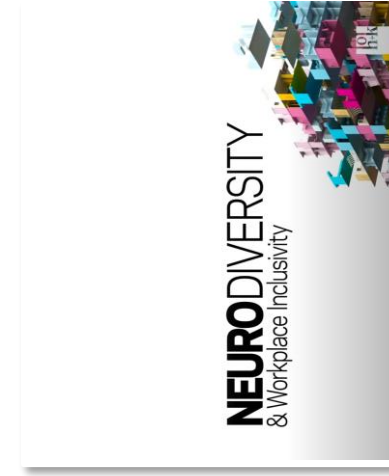
<https://www.hok.com/ideas/publications/hok-designing-a-neurodiverse-workplace/>



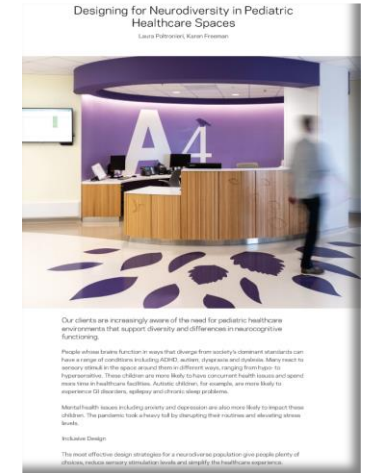
<https://www.hok.com/ideas/publications/trends-affecting-neurodiversity-toward-2030/>



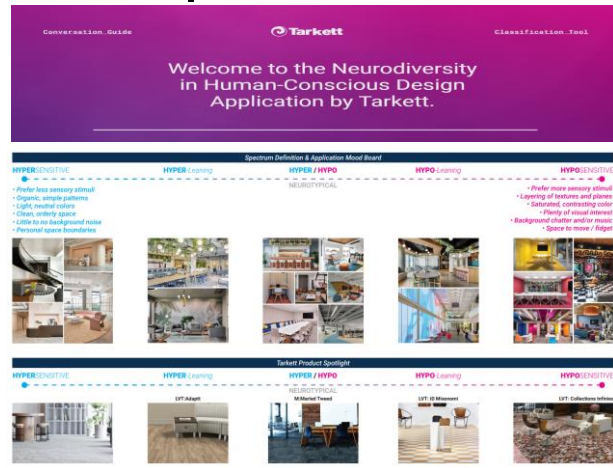
<https://www.workdesign.com/2019/12/designing-for-neurodiversity-and-inclusion/>



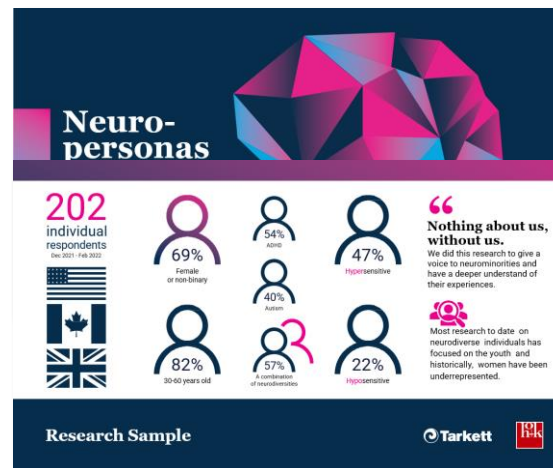
<https://www.youtube.com/watch?v=KoGdEqZln8M>



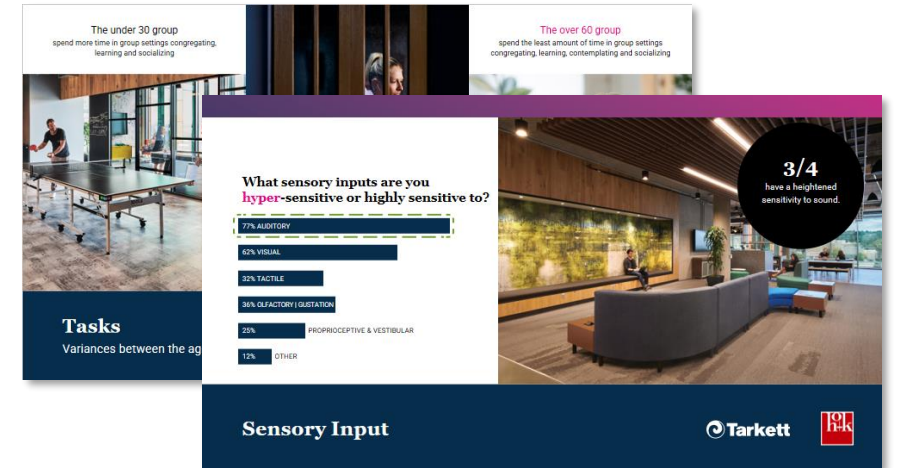
<https://www.hok.com/ideas/publications/designing-for-neurodiversity-in-pediatric-healthcare-spaces>



<https://little-mud-6010.animaapp.io/homepage>



<https://www.hok.com/news/2022-04/survey-neurodiverse-employees-workplaces/>



HOK is not a licensed healthcare provider and any recommendations discussed herein are based on HOK's experience and training related to specific projects and elements of design and are not meant to be an endorsement or a solution for every possible situation.

We are living in a time of increased diagnosis and awareness of neurodivergent conditions including Autism Spectrum Disorder (ASD), Tourettes, Attention Deficit Hyperactivity Disorder (ADHD), Dyslexia and Parkinson's.

Neurominorities have neurocognitive functioning that diverges from dominant societal norms. They are wired differently and often their differences can be an extraordinary strength in the workplace.

NEURODIVERSITY



Physical, cognitive and social exclusion can occur at the **point of interaction between the individual and an environments** when there is a misalignment between them.

- World Health Organization



Impairments + Environment = Disability

Sensory distractions

(sounds, smells, visual clutter)

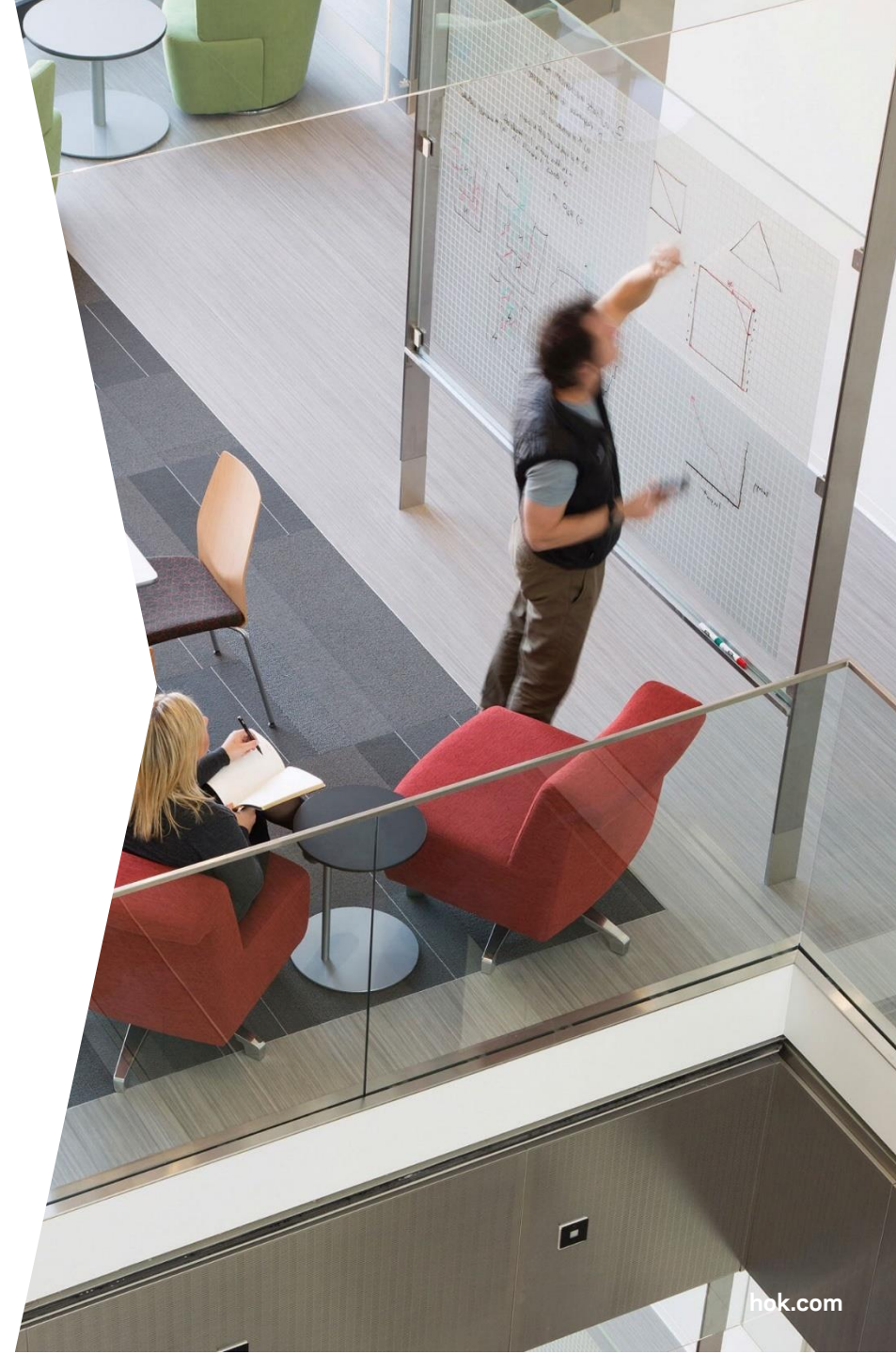


Sensory distractions

(sounds, smells, visual clutter)

Cognitive distractions

(loss of focus, discomfort)



Sensory distractions

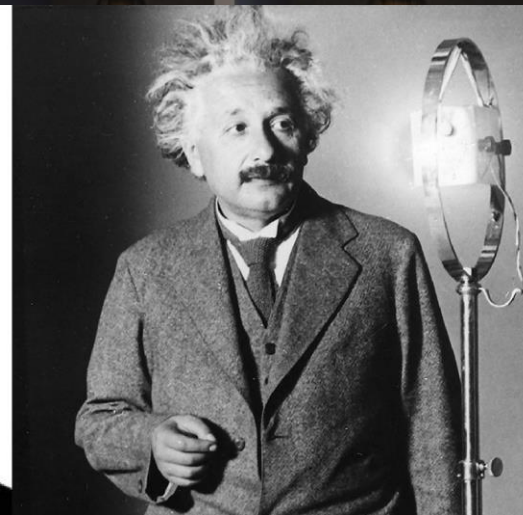
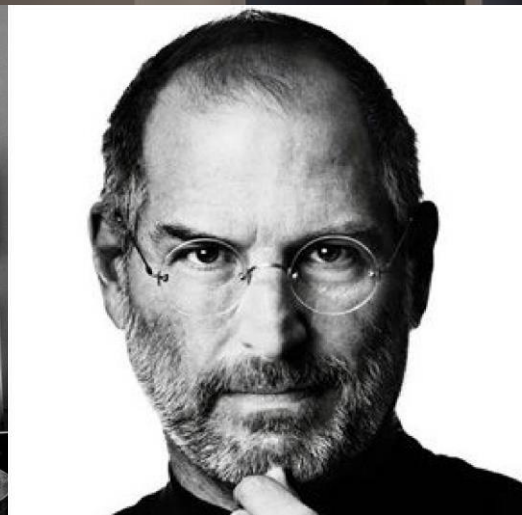
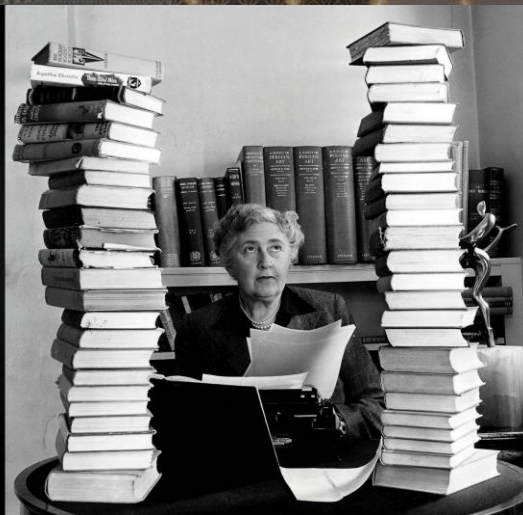
(sounds, smells, visual clutter)

Cognitive distractions

(loss of focus,
discomfort)

**Loss of
engagement
and productivity**
(presenteeism, poor recall, stress,
burnout, dissatisfaction)

1 in 7 people
are considered neurodiverse...
but fewer than 50% know it.



20% of college age students are neurodiverse, but **only 1/3 informed** their college.

85 - 90% of adults with ADHD don't know they have it.

If untreated individuals with ADHD **lost an average of 22 days of productivity** per year and are **18 times more likely** to be disciplined for perceived "behavior problems".

20% of teenagers will experience depression before reaching adulthood.

65% of the 1.2 million American adults on the neurodiverse spectrum have above average intelligence, yet **85%** of them remain unemployed or under-employed.

Often individuals feel they need to fit in regardless of their discomfort hence engage in **neurotypical-passing, masking, or camouflaging** which is unsustainable and can result in stress, burnout, illness, and job loss.



NEURODIVERSITY CHALLENGES

Understand **complex systems, independently focusing on tasks, reliability, and loyalty.**

Hyper focused when the topic or task is stimulating

Being able to see the **bigger picture** and are willing to **stretch boundaries** despite potential for disruption, challenging of the status quo and **think outside the box.**

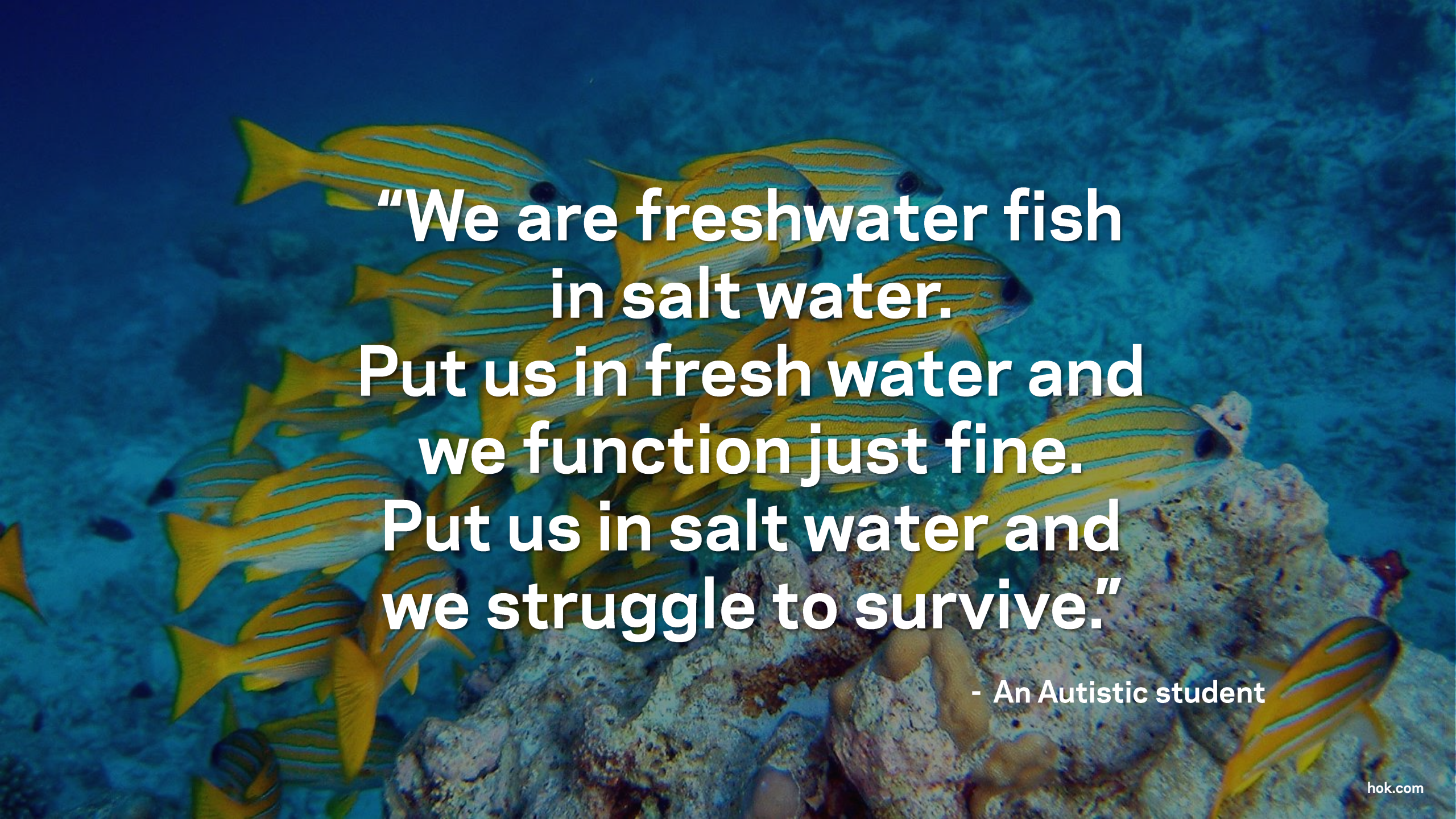
Research shows a strong connection between autism and the **capacity for invention.**

In the right setting, they can be **140% more productive** than other employees.

Thrive under pressure.



NEURODIVERSITY ADVANTAGES

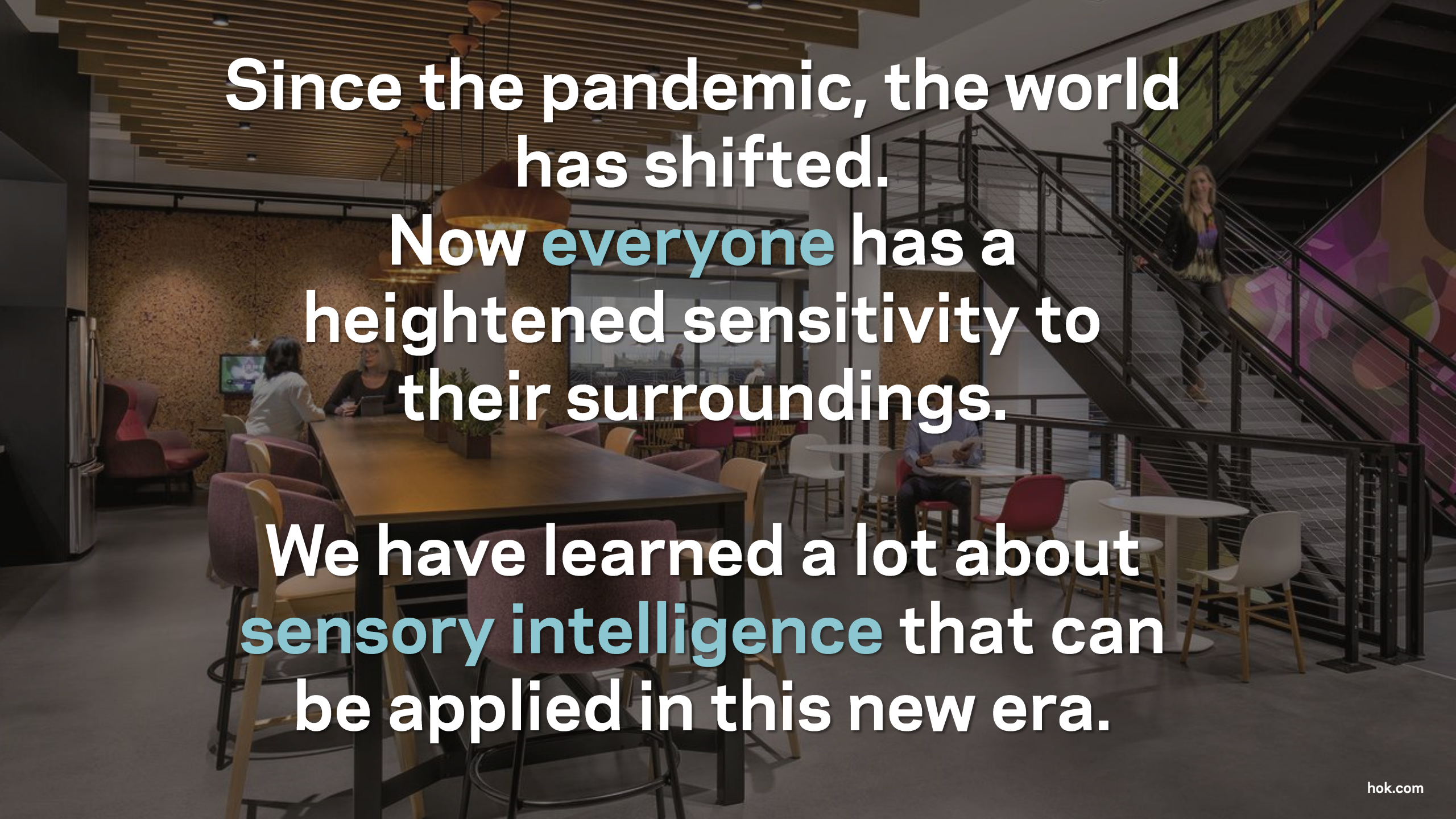
A school of yellow-striped snappers swimming over a coral reef in clear blue water. The fish are yellow with thin, horizontal blue stripes. They are swimming in a loose formation, mostly facing right. The background is a deep blue ocean with a sandy bottom and some coral visible in the lower right.

**“We are freshwater fish
in salt water.
Put us in fresh water and
we function just fine.
Put us in salt water and
we struggle to survive.”**

- An Autistic student

“Indifference towards people
and the reality in which they live is the
one and only **cardinal sin of design.”**

- Dieter Rams

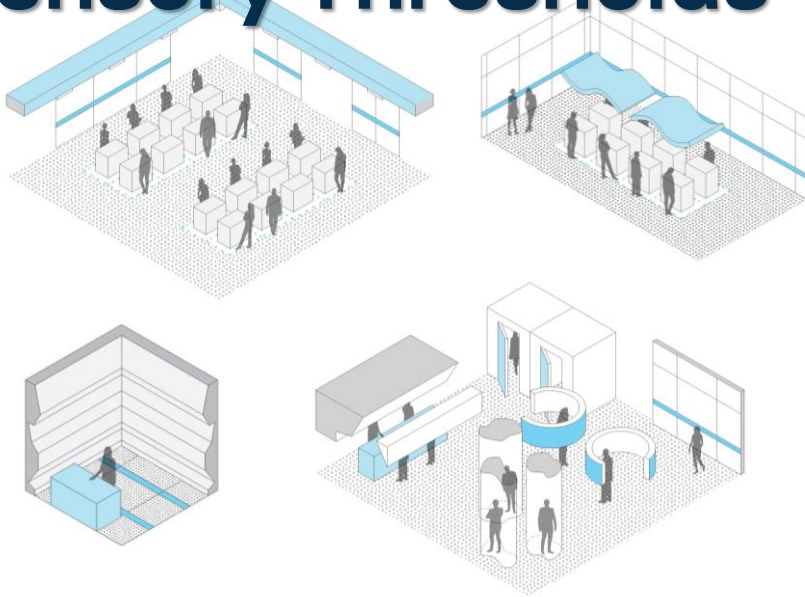
A modern office interior with a long wooden table, colorful chairs, and a staircase. The space is bright and open, with large windows and a high ceiling. The text is overlaid on the image.

Since the pandemic, the world
has shifted.

Now **everyone** has a
heightened sensitivity to
their surroundings.

We have learned a lot about
sensory intelligence that can
be applied in this new era.

Sensory Thresholds



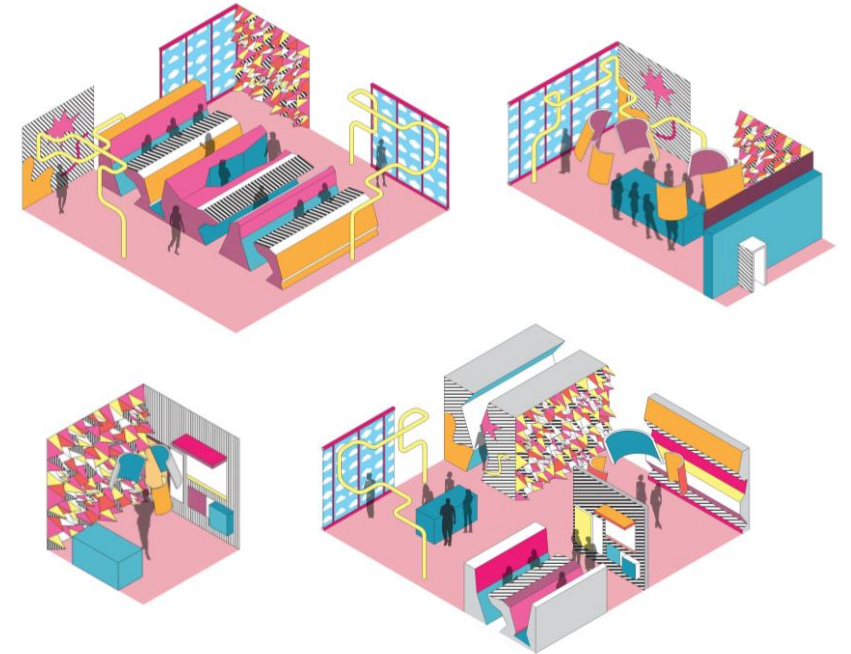
HYPERSENSITIVE

Prefer environments with controlled stimuli and dislike environments with excessive stimuli such as bright lights, crowds, unfamiliar scents, textures, or temperature fluctuations

- Prefer less sensory stimuli
- Organic, simple patterns
- Light, neutral colors
- Clean, orderly spaces
- Little to no background noise
- Personal space boundaries

NEUROTYPICAL

Some individuals are both hyposensitive to some sensory stimulation while being hypersensitive to others.

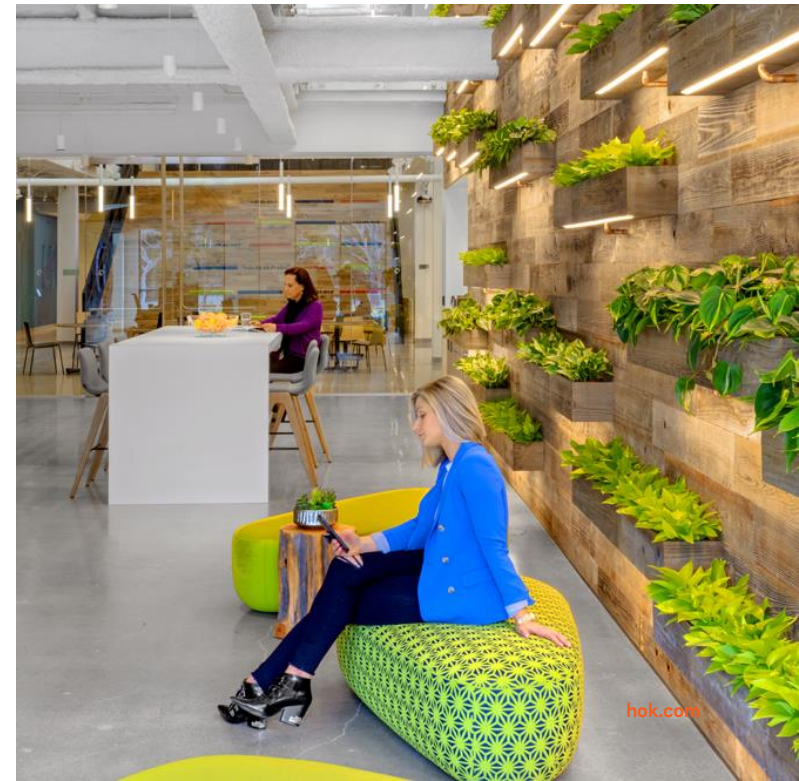
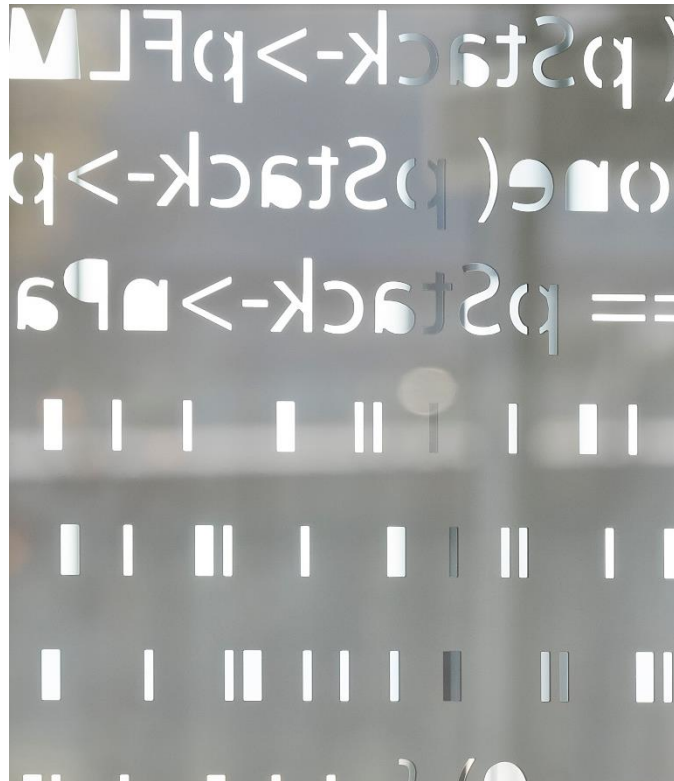
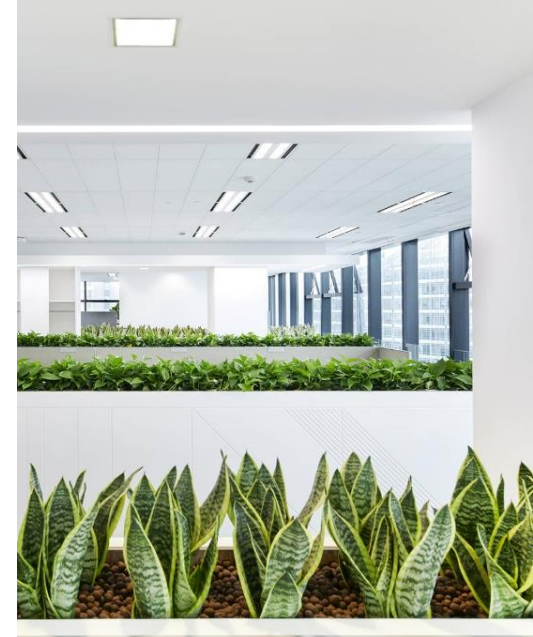


HYPOSENSITIVE

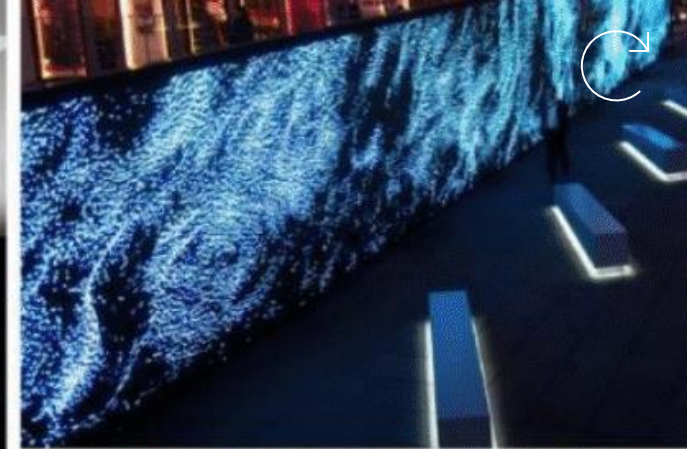
Difficulty seeing, hearing, or feeling the acute sensory details in a given environment and need more sensory stimuli to successfully process information

- Prefer more sensory stimuli
- Layering of textures and planes
- Saturated, contrasting colors
- Plenty of visual interest
- Background chatter and/or music
- Space to move/fidget

For the over-stimulated



For the under-stimulated





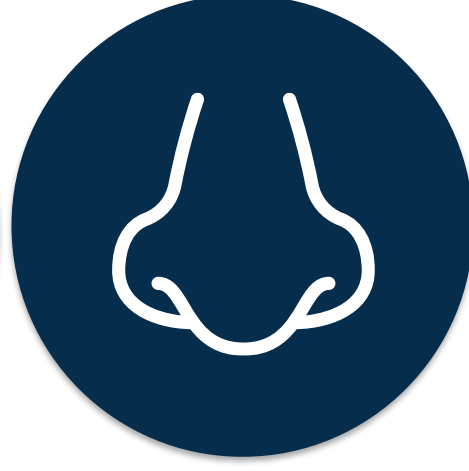
AUDITORY



VISUAL



TACTILE



OLFACTORY
& GUSTATION
(Smell and taste)



PROPRIOCEPTIVE
& VESTIBULAR
(Body position and balance)

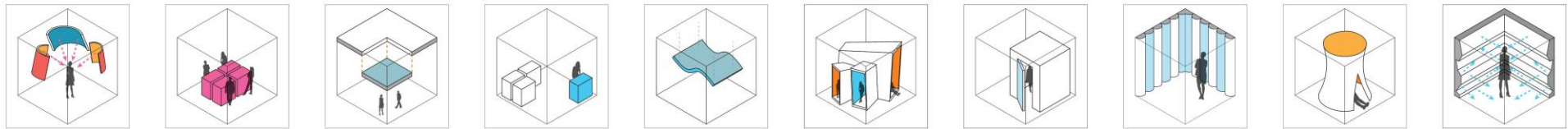
SENSORY CHALLENGES

Diversity of Space Types

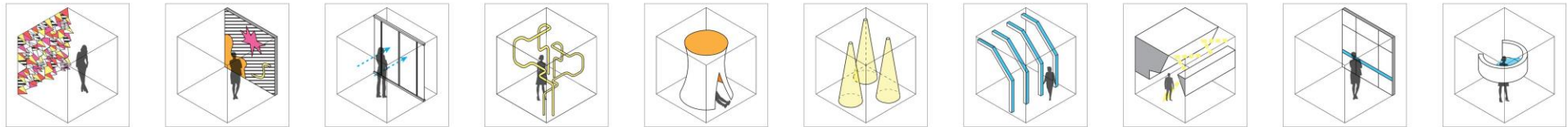
HYPOSENSITIVE

HYPERSENSITIVE

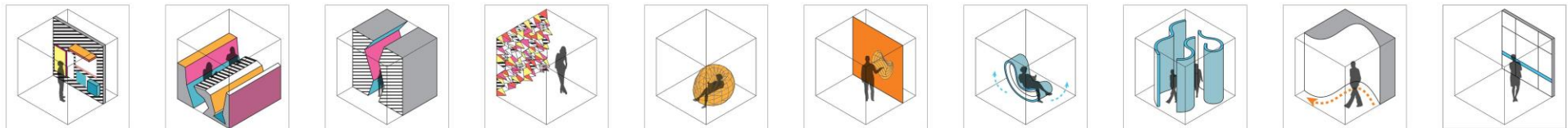
AUDITORY



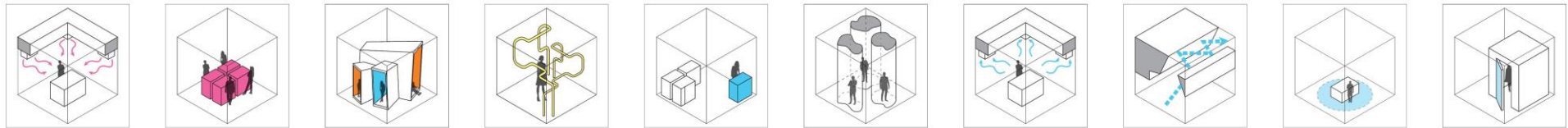
VISUAL



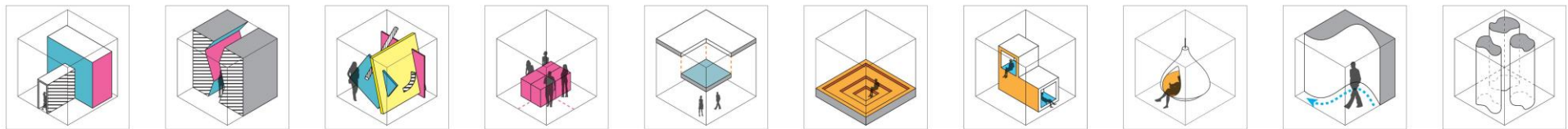
TACTILE



PROPRIOCEPTIVE & VESTIBULAR

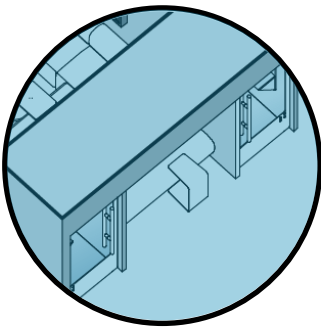
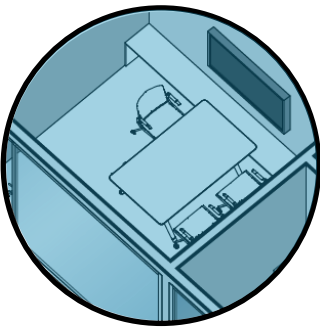
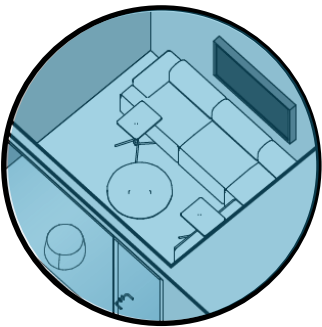
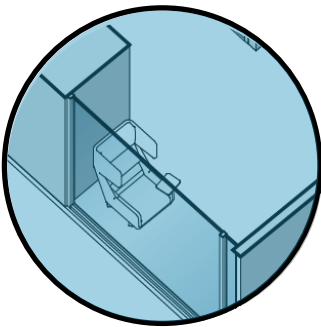
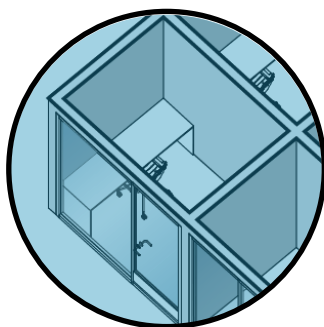


OLFACTORY & GUSTATION



Task Modalities / The 6Cs

HYPERSENSITIVE



**SPACE
TYPES**

**CONCENTRATE
/ FOCUS**

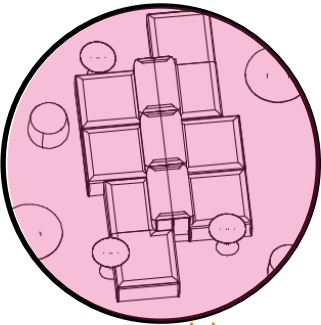
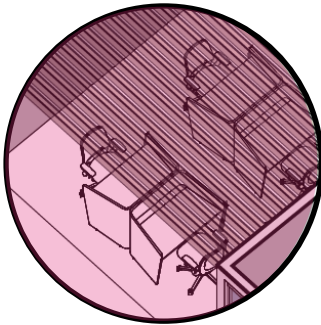
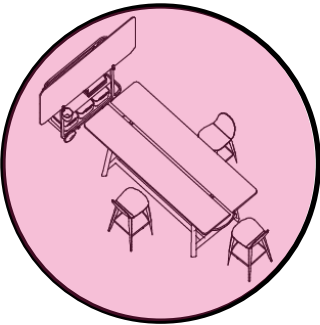
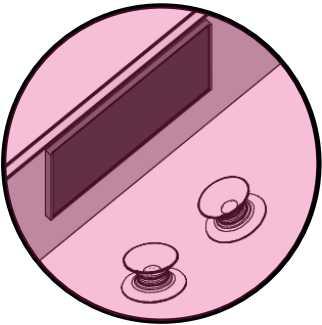
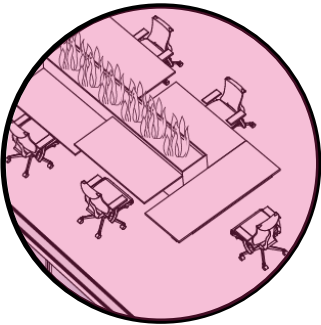
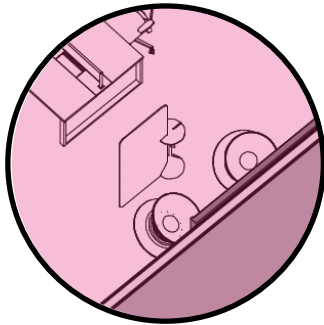
**PROCESS /
LEARN**

CO-CREATE

**CONGREGATE /
MEET**

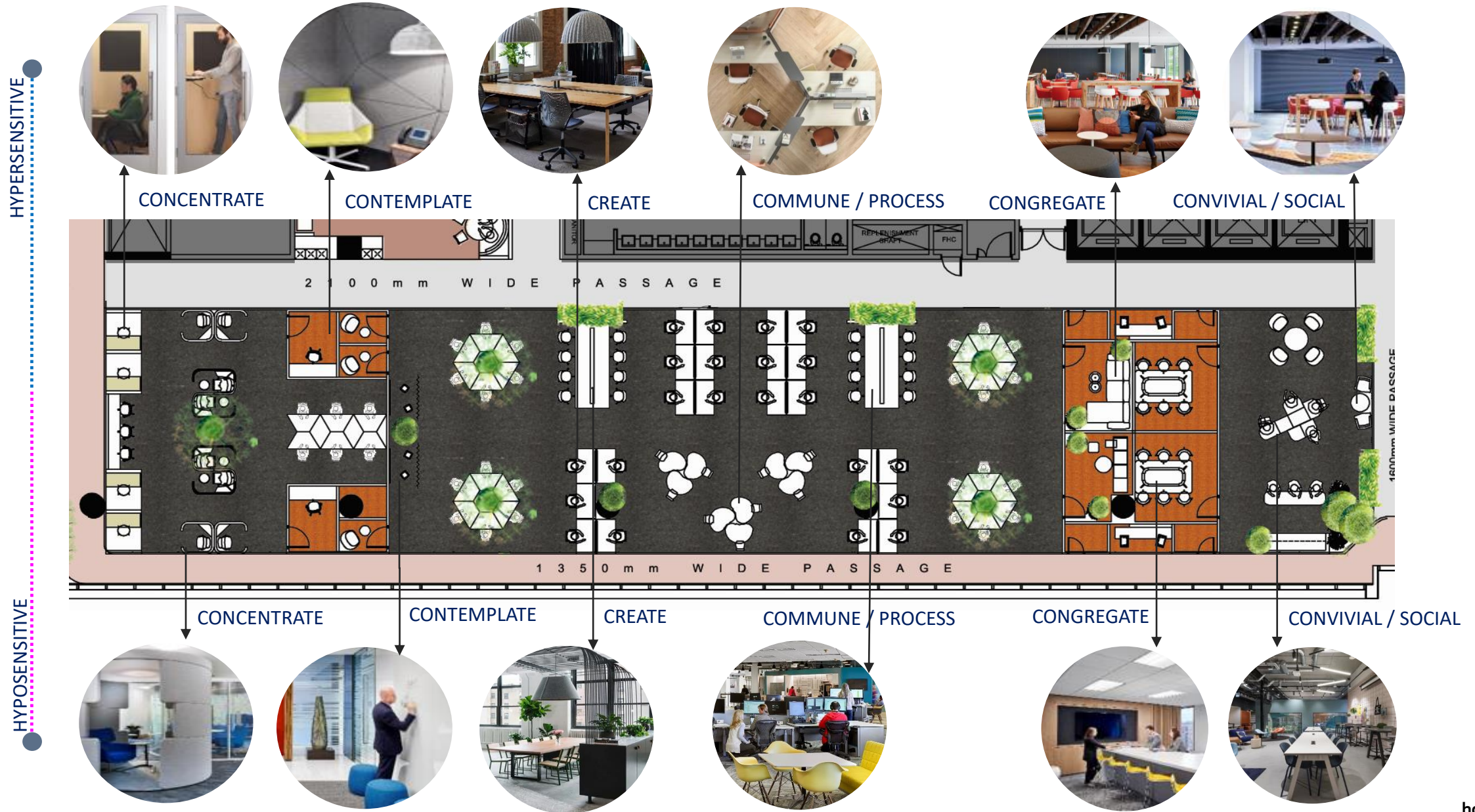
**CONTEMPLATE /
STUDY
REFRESH**

**COMMUNAL/
CONVIVAL /
SOCIAL**

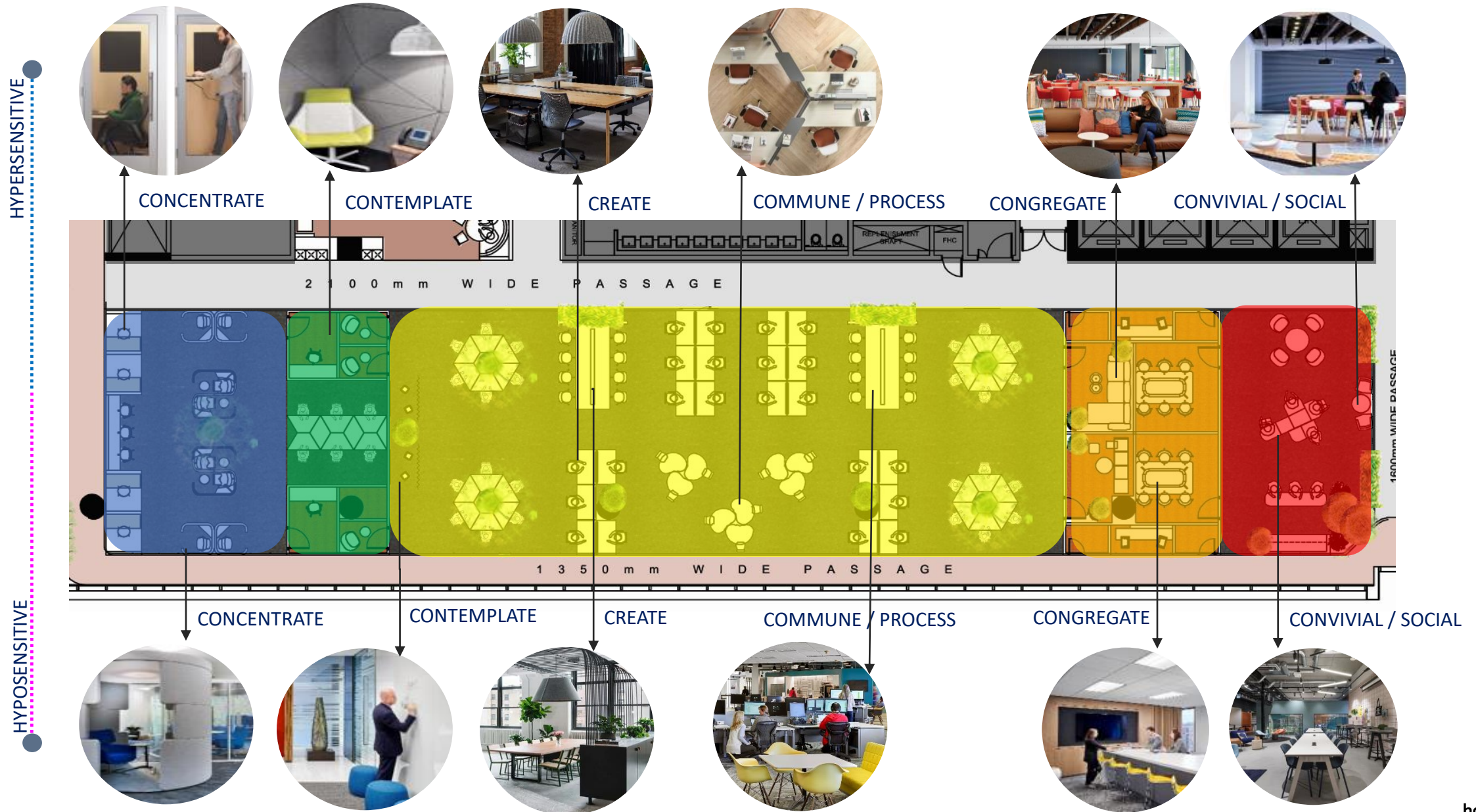


HYPOSENSITIVE

Diverse Settings / Spatial Sequencing/ Sensory Zoning



Diverse Settings / Spatial Sequencing/ Sensory Zoning



Seating Options

COMMUNAL/
CONVIVIAL /
SOCIAL



CONTEMPLATE /
STUDY REFRESH



CONGREGATE /
MEET / LEARN



CONCENTRATE /
FOCUS



PROCESS /
LEARNING



CO-CREATE



Biophilic Elements in Design

To balance today’s high-tech world, designers are introducing biophilic elements that evoke a feeling of nature and are calming, refreshing and relaxing. Biophilic design strategies can **reduce stress, enhance creativity and clarity of thought, improve well-being, boost health outcomes and expedite healing** for the neurodivergent and neurotypical.

METAPHORIC RELATIONSHIPS WITH NATURE



BIOMORPHIC:
FORMS FROM
NATURE



SIMULTANEOUS
COMPLEXITY
& ORDER



FRACTAL
PATTERNS &
NON-RHYTHMIC
SENSORY STIMULI



NON-VISUAL /
LOCAL / NATURAL
MATERIALS

DIRECT CONNECTION WITH NATURE



PHYSICAL / VISUAL



AUDITORY



OLFACTORY

EXPERIENTIAL CONNECTION WITH NATURE



EXPERIENCE
NATURAL SYSTEMS



THERMAL & AIRFLOW
VARIABILITY



DYNAMIC &
DIFFUSE LIGHT



MYSTERY / PERIL &
EXCITEMENT



BLURRING
EXTERIOR / INTERIOR



PROSPECT



REFUGE

Color in Design

Color has a significant impact on individuals in the built environment. Color has the power to energize, restore, stimulate, calm and even encourage creativity. (Browning, 2014) In times of crisis and instability, such as a pandemic, there is an increased need for the comfort and visual nourishment. Natural tones evoke a connection to nature and order and can convey qualities of comfort, calmness, and grounding.



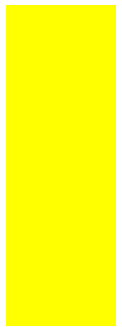
CALMING COLORS



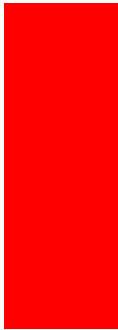
COLORS SUPPORTING ANALYTICS



REFRESH | NATURAL COLORS



CREATIVITY COLORS

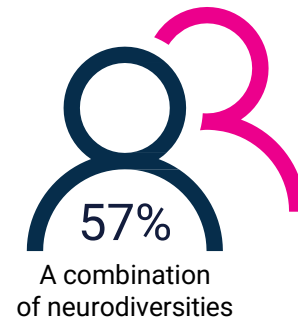
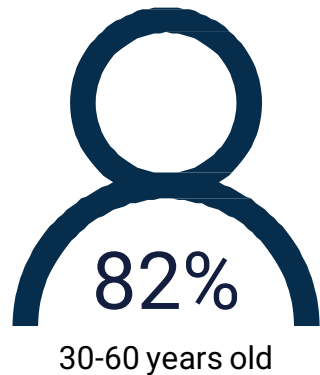
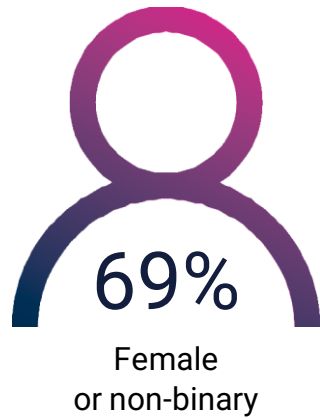


ENERGIZING COLORS



WAYFINDING

202
individual
respondents
Dec 2021 - Feb 2022



“

**Nothing about us,
without us.**

We did this research to give a
voice to neurominorities and
have a deeper understand of
their experiences.



Most research to date on
neurodiverse individuals has
focused on the youth and
historically, women have been
underrepresented.

Research Sample

Tarkett



hok.com

What best describes your work environment?

36% OPEN ENVIRONMENTS | LOW-PANELS

34% HOME | REMOTE WORKING

24% PRIVATE OFFICE

3% HIGH-PANELED STATIONS

3% SPECIALITY SPACES | SCHOOLS | MEDICAL PRACTICES ETC.

0% SPECIAL FACILITIES | LABS | WAREHOUSES ETC.

Autistic individuals are working remotely less than others.

All people over 60 in our survey either worked in a private office (1/3) or from home (2/3).

Women tend to be working remotely at a slightly higher rate than men.

Settings

What sensory inputs are you **hyper**sensitive or highly sensitive to?

77% AUDITORY

62% VISUAL

32% TACTILE

36% OLFACTORY | GUSTATION

25% PROPRIOCEPTIVE & VESTIBULAR

12% OTHER

Men
in our survey
tend to be less
sensitive to touch
and smells.

3/4
have a heightened
sensitivity to sound.

Autistic
individuals tend
to have a lower
threshold for
sensory
stimulation

62%
are sensitive to visual
distractions.

Sensory Input



“

**Too much
background
chatter.**

I am highly sensitive
to the interoception sense
- my body's internal feelings
(being too hot/cold, hungry/
thirsty, sensations of
pain/discomfort)”

“

Movement around me
is distracting
and upsetting
when concentrating.

Visual stress

- I struggle with
certain patterns like lines,
colour contrasts,
and fluorescent lights
can knock me out.

“

**Highly sensitive
to noise.**

Hypersensitive

What sensory inputs are you **hypo**sensitive or need more of?

30% AUDITORY

29% VISUAL

23% PROPRIOCEPTIVE

22% TACTILE

13% OLFACTORY | GUSTATION

12% OTHER



1/3 of respondents
needed a higher %
of auditory and
visual stimulations.

Men
in our survey tend
to be less aware
of self-movement
and body position.

Women
in our survey tend
to need more visual
stimulation than
men and are more
impacted by visuals
than acoustics.

Sensory Input



“

Good smells

help to regulate
my anxiety

I need to be able to
fidget and move
to be able to concentrate

“

I need to be able to
physically engage
or touch things
in space

I need some sound
or music
to be able to
function better

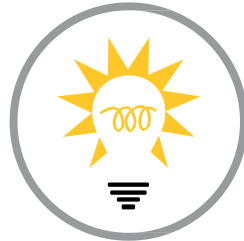
“

**I need to
move**

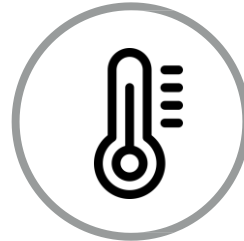
Hyposensitive



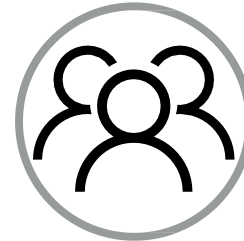
66%
SOUND



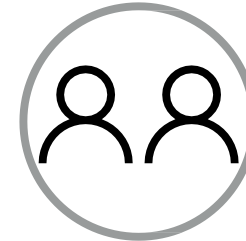
56%
LIGHTS



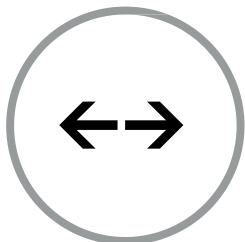
56%
TEMPERATURE



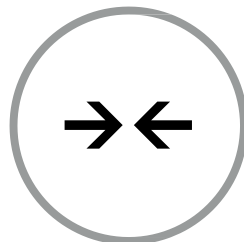
53%
NUMBER
OF PEOPLE



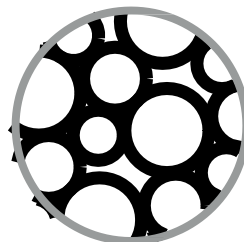
48%
PROXIMITY
TO OTHERS



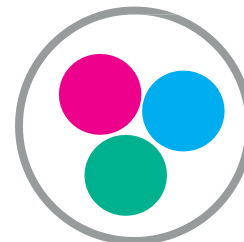
40%
CONFINED OR
IN CLOSED SPACE



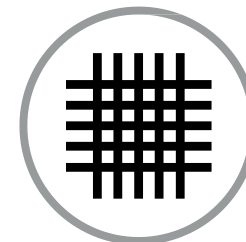
36%
LACK OF
ENCLOSURE



21%
PATTERNS



16%
COLOUR

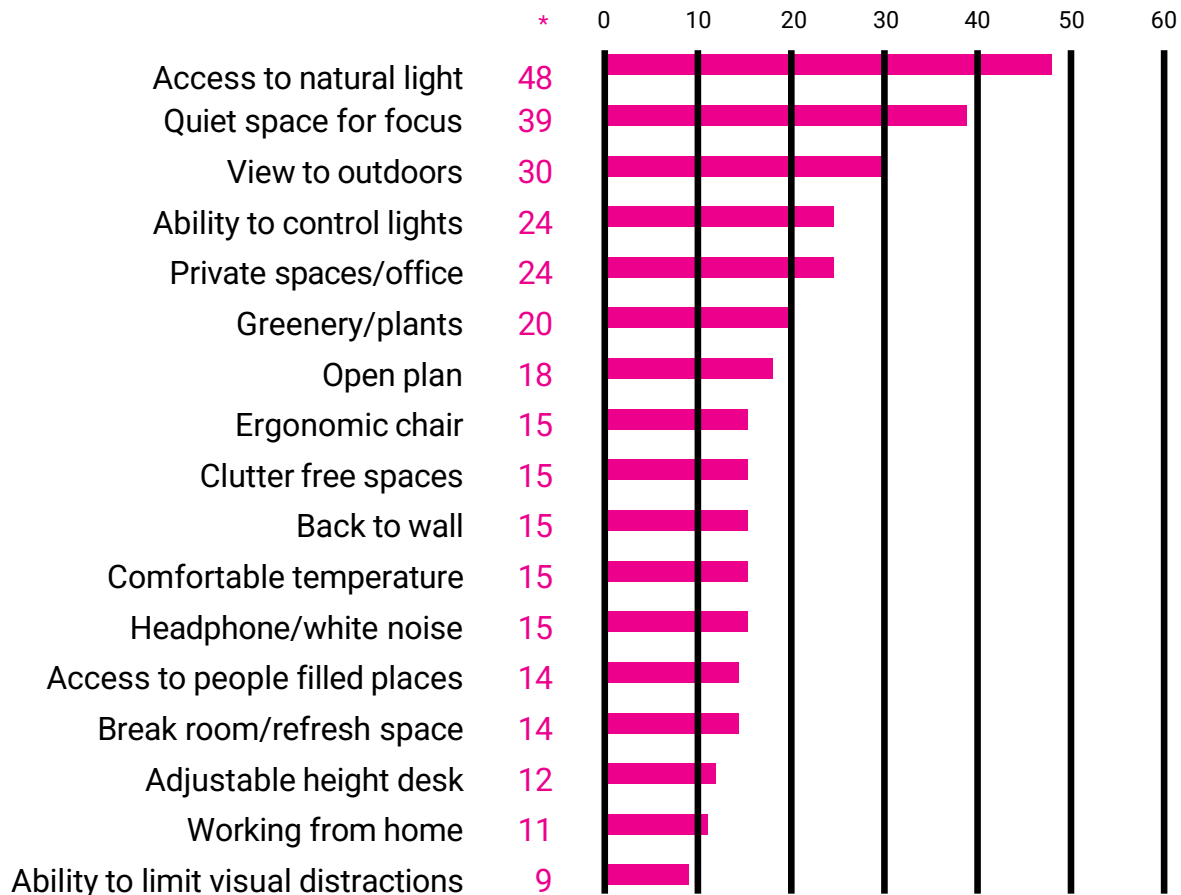


12%
TEXTURE

Challenges

Design elements you find challenging in environments?



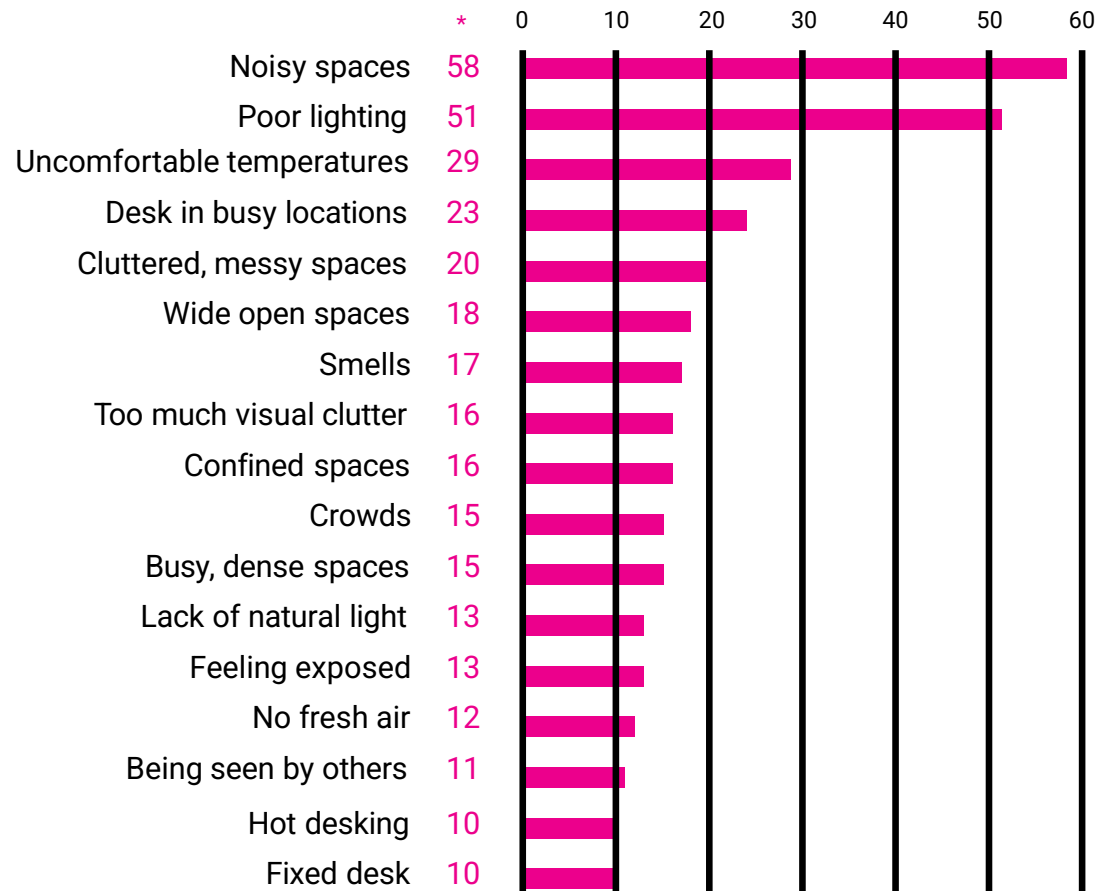


*Number of respondents (Total 202)



Design Strategies

What types of spaces or elements do you find **comforting**?



*Number of respondents (Total 202)

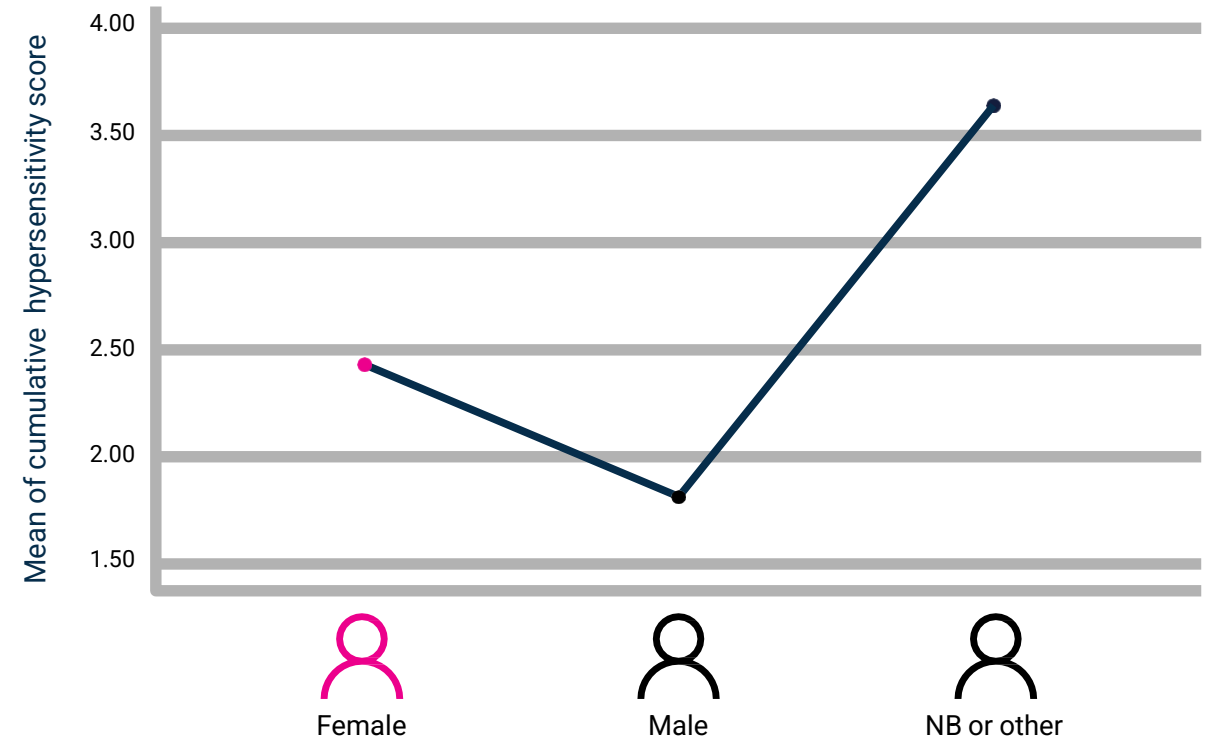


Design Strategies

What types of spaces or elements do you find **uncomforting**?

Women in this sampling tend to...

- report having more sensitivities than men
- be working remotely at a slightly higher rate than men.
- be more hypo sensitive visual stimulation than they are to auditory stimulation and desire more visual stimulation than men.
- be less challenged with being in open, communal space.
- prefer warmer spaces.



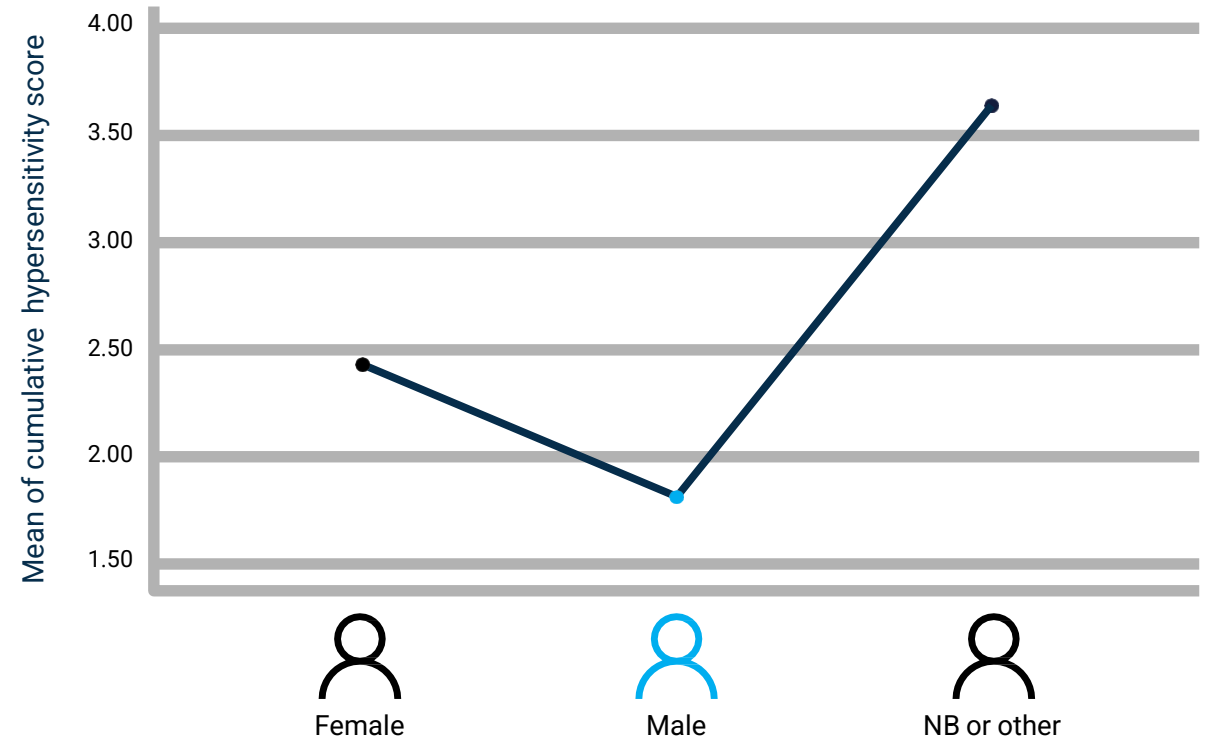
Variances

Were there any notable difference between genders?

Men in this sampling tend to...

- be less sensitive to touch and smells.
- be less awareness of self-movement and body position.
- be less challenged by pattern, color and texture than women.
- prefer cooler temperatures.

Non-binary individuals in this sampling tend to be significantly more sensitive than both men and women



Variances

Were there any notable difference between genders?

1. Having the **option** to select where you will work.
2. Spaces that allow you to **move**.
3. Having a **dedicated space** you are assigned to.
4. Access to **natural daylight**.
5. Work points located in **low-traffic areas**.
6. Dedicated **quiet** rooms.
7. Spaces that have areas to **retreat** to.
8. Rooms where you can turn the **lighting** down or off.
9. Spaces that incorporate **natural elements**.
10. Adjustable, **ergonomic** furniture.

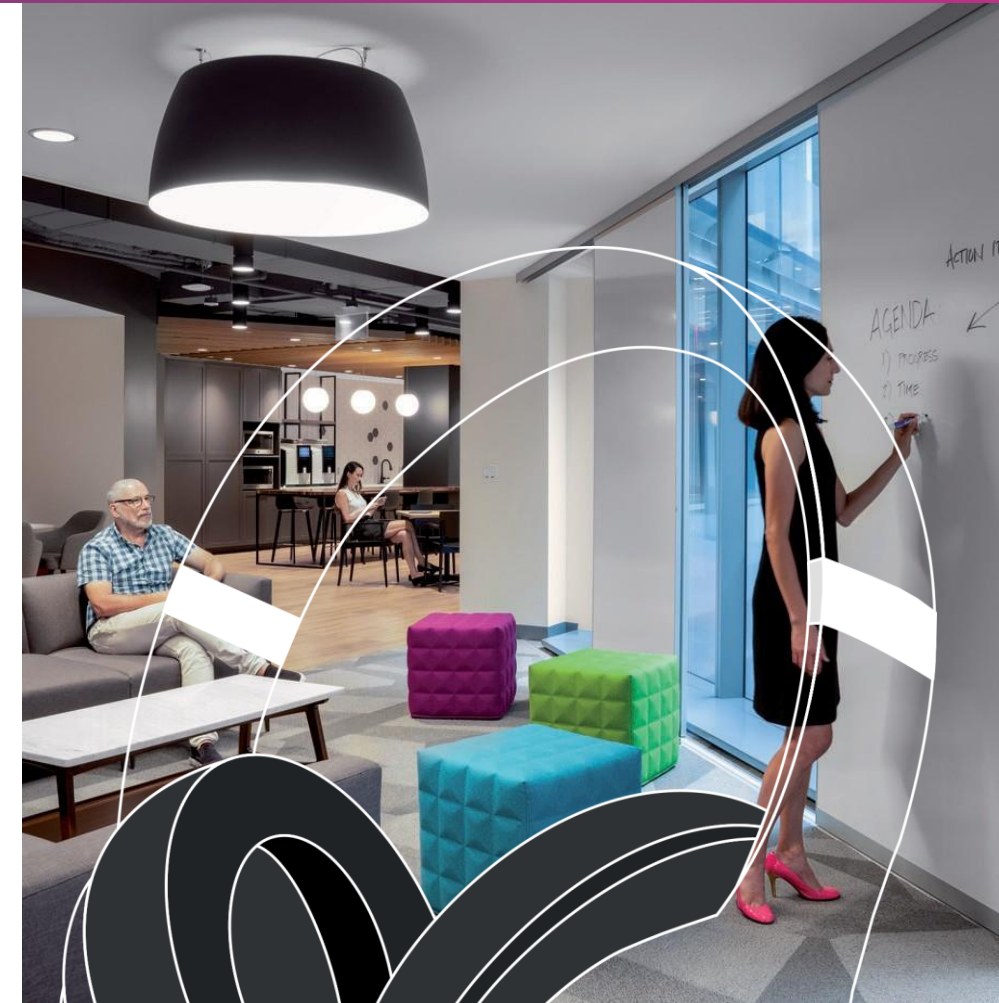


Top 10 Design Strategies

that are the most effective for you?



1. **Awareness training** to help staff understand neurodiversity among colleagues.
2. **Flexible work** policies that allow staff to work from home.
3. **Flex hours** so staff can work during off-hours with minimize distractions.
4. **Noise canceling headphones** to reduce auditory distractions.
5. Ability to have intermittent **breaks** between tasks.
6. Having **clear action** points and assignments.
7. Ability to **book meeting rooms** for concentrative task.



Top 7 Operational Strategies

or accommodations that are the most effective for you?

1. Use visual **checklists** to track progress.
2. If working in an open space, **choose a low-traffic area**.
3. **Avoid getting stuck** in a daily routine. Schedule breaks and make slight changes to your days.
4. Use **visual timelines** to track dates and break down assignments.
5. **Break tasks up** into manageable pieces.
6. Perform **one task at a time**. When possible, don't start a new task until you complete the current one.
7. **Only attend critical meetings**, as defined by your supervisor's interpretation, where you can maintain your focus.



Top 7 Individual Adjustments Strategies

which are the most effective for you?



LINEAR, CLEAN
ELEMENTS FOR
EASE OF ACCESS

NATURAL
DAYLIGHT AND
WOOD ELEMENTS

ACCESS
TO WATER

ACOUSTIC ELEMENTS
+ DROPPED CEILING
FOR MORE INTIMACY

FEATURE
LIGHTING

SPACE OFF
TO THE SIDE TO
REGROUP, REFRESH



HYPER-SENSITIVE



HYPO-SENSITIVE



HYPER AND HYPO



WRITING
SURFACE

DROPPED CEILING FOR MORE
INTIMATE SETTING AND DIFFUSED,
INDIRECT LIGHTING

VARIOUS
SETTINGS

CALMING
COLOURS

VARIOUS
SETTINGS



HYPER-SENSITIVE



HYPO-SENSITIVE



HYPER AND HYPO



BOUNDARIES /
SHIELDING

HOSPITALITY
ELEMENTS

NATURAL
LIGHT
BIOPHILIA

ADJUSTABLE,
GROUP
SEATING

SOFT
BOUNDARIES

STANDING OPTIONS
WRITING SURFACE



HYPER-SENSITIVE



HYPO-SENSITIVE



HYPER AND HYPO



**SMALL,
INTIMATE SEATING**

**SOLO SEATING
OPTIONS**

**OPTION FOR ACTIVE
ENGAGEMENT**

**BOLD MATERIALITY,
LIGHTING**

**SEATING
NICHEs**



NUTRITION

VARIETY OF
SEATING OPTIONS

OPEN,
AIRY

POPS OF COLOUR,
MORE ORGANIC FLOW
OF SPACE

STRUCTURED,
FOCUS

ACCESS TO
DAYLIGHT

GEOMETRIC PATTERNS,
COOLER COLORS TO
SUPPORT RATIONAL THINKING



NATURAL MATERIALS,
PLANTS

WIDE
PASSAGEWAYS

CLEAR LINE
OF SIGHT

SOFT SEATING
ENCLAVE



HYPER-SENSITIVE



HYPO-SENSITIVE



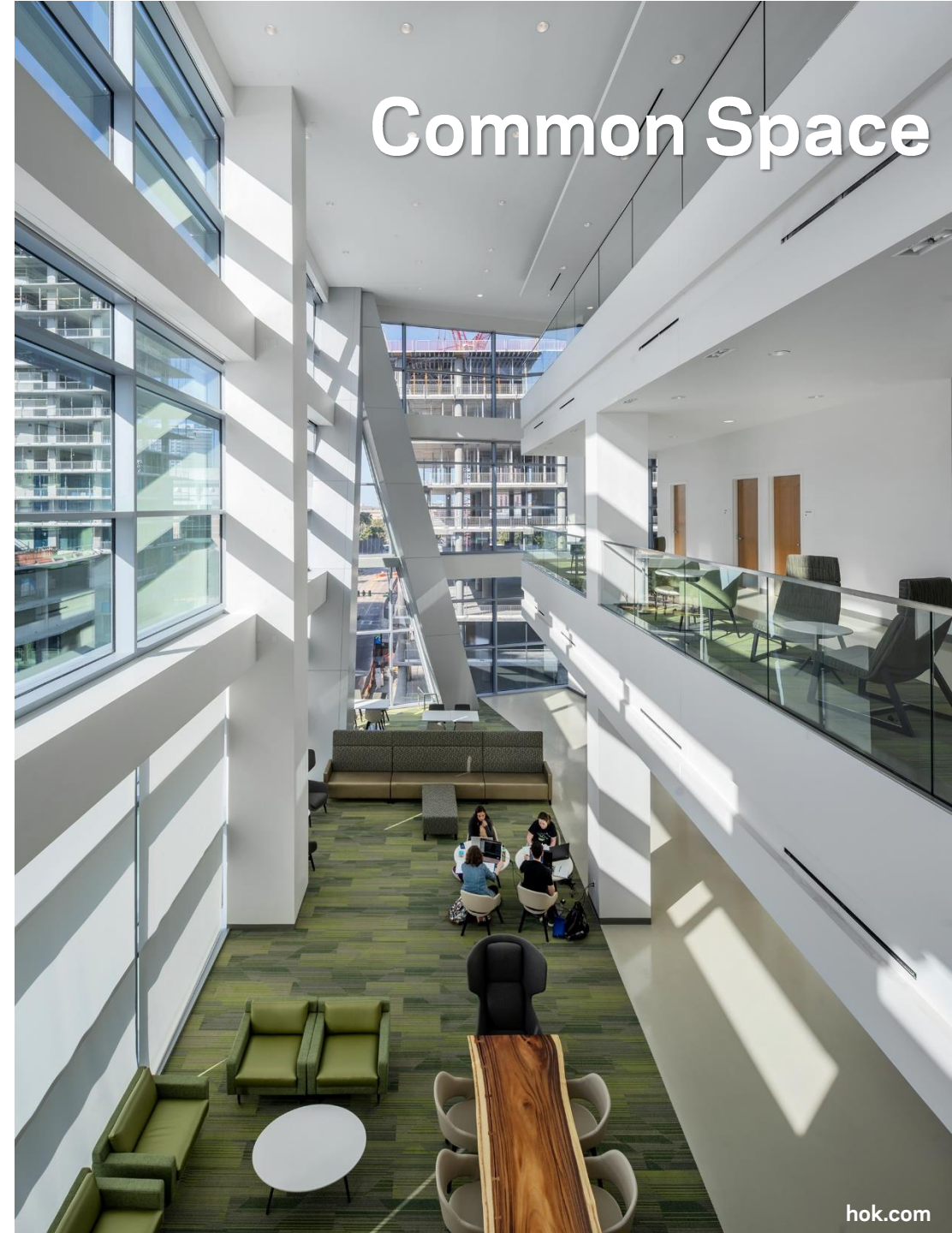
HYPER AND HYPO

Team Learning



Student Center

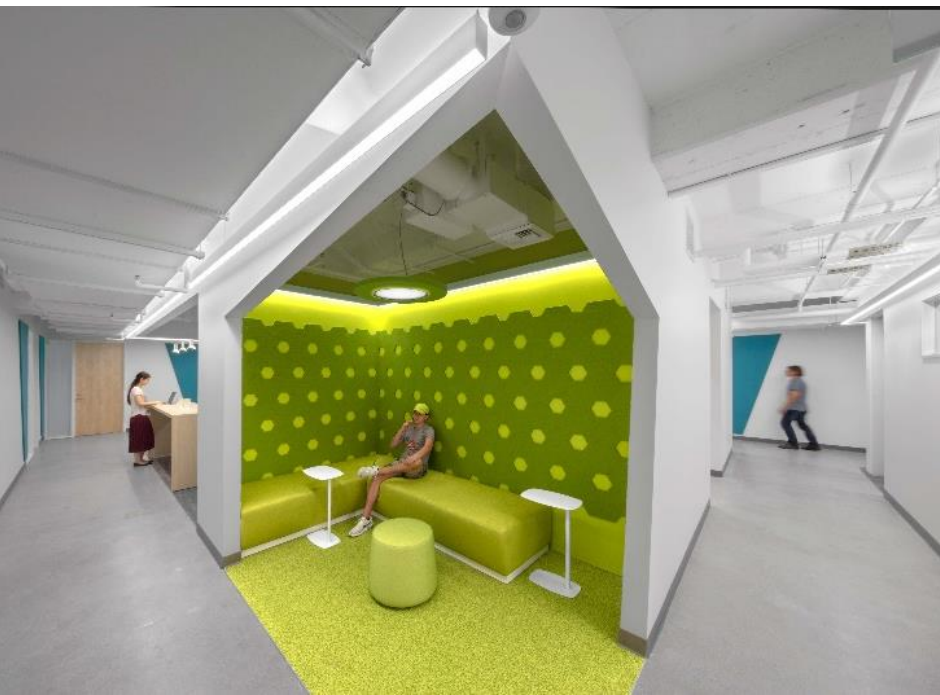






„Flipped“ Classroom





Auditorium



• Lysosomes: digestive enzymes



Module 3.4

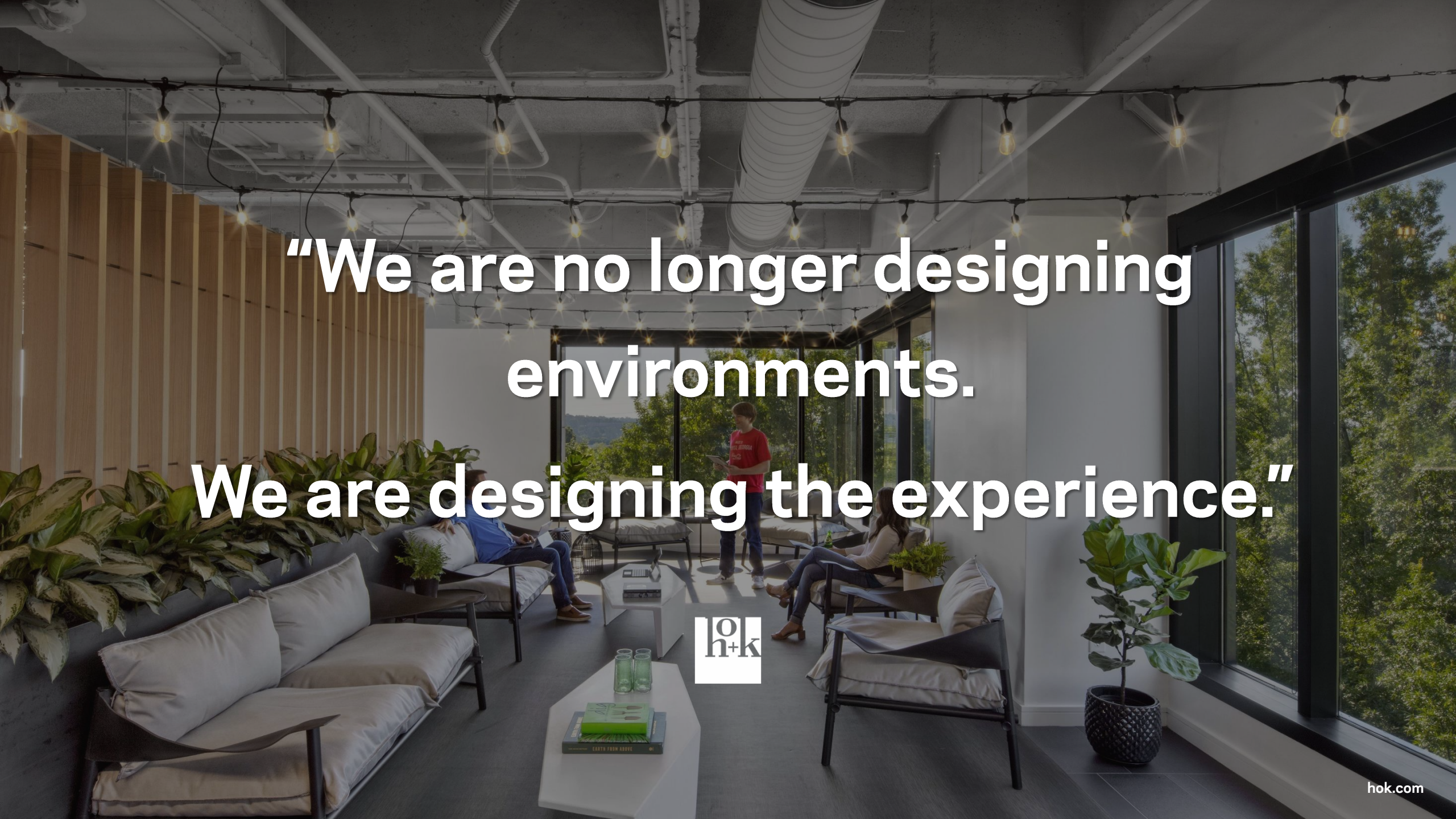
• Lysosomes: digestive enzymes



Module 3.6

A modern office interior with a woman sitting at a long white table, working on a laptop. On the table are several mugs and a tray. In the background, another person is walking. The office has a red wall, a kitchen area with a sink and counter, and a large framed artwork on the left wall. The ceiling is exposed concrete with a modern light fixture.

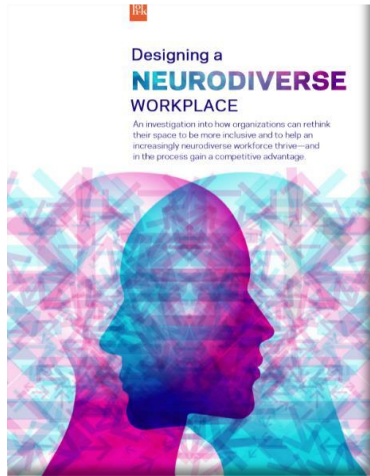
There is a compelling human and business case to be made for ensuring we approach the design of work places to help address mindfulness, health, safety, wellbeing and inclusivity.

A modern, open-plan office lounge with large windows, string lights, and people sitting on sofas. The space is bright and airy, with a high ceiling and exposed ductwork. Large windows on the right side offer a view of a lush green landscape. The interior is furnished with contemporary sofas and armchairs, and is decorated with numerous potted plants. String lights are strung across the ceiling, creating a warm and inviting atmosphere. Several people are seen relaxing in the space, including a man sitting on a sofa, a woman sitting in an armchair, and a child standing near the windows.

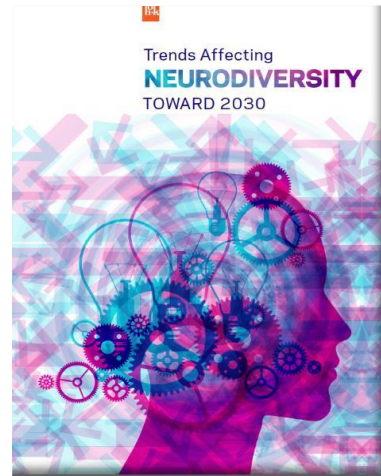
**"We are no longer designing
environments.
We are designing the experience."**



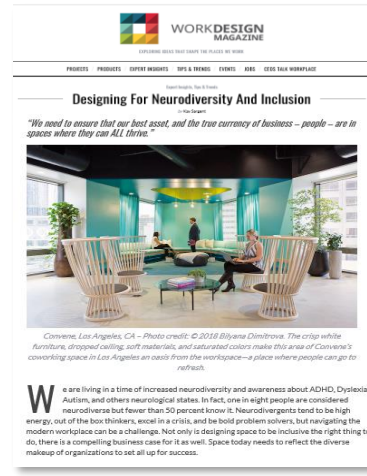
NEURODIVERSITY



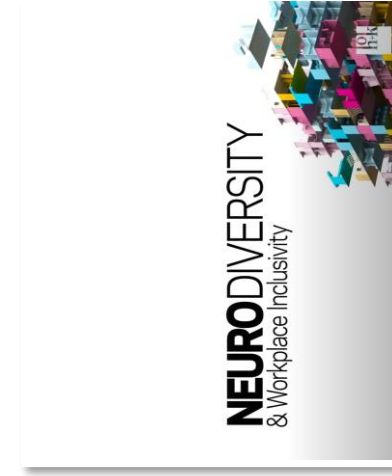
<https://www.hok.com/ideas/publications/hok-designing-a-neurodiverse-workplace/>



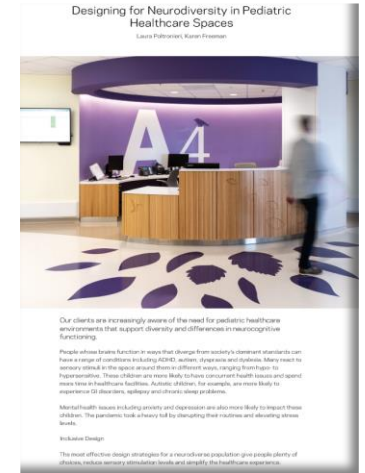
<https://www.hok.com/ideas/publications/trends-affecting-neurodiversity-toward-2030/>



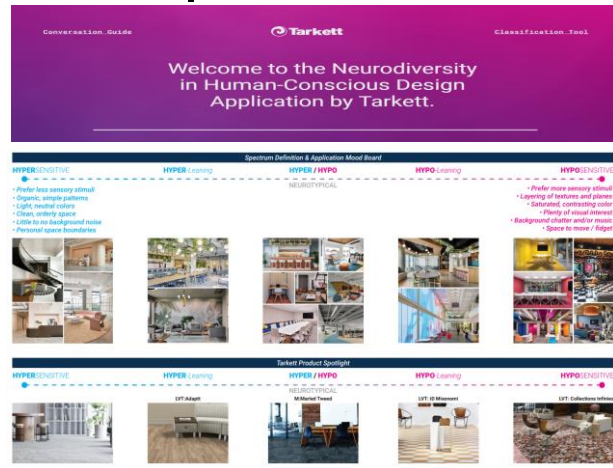
<https://www.workdesign.com/2019/12/designing-for-neurodiversity-and-inclusion/>



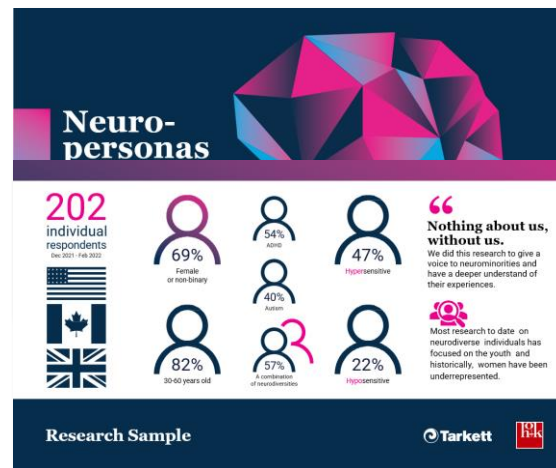
<https://www.youtube.com/watch?v=KoGdEqZln8M>



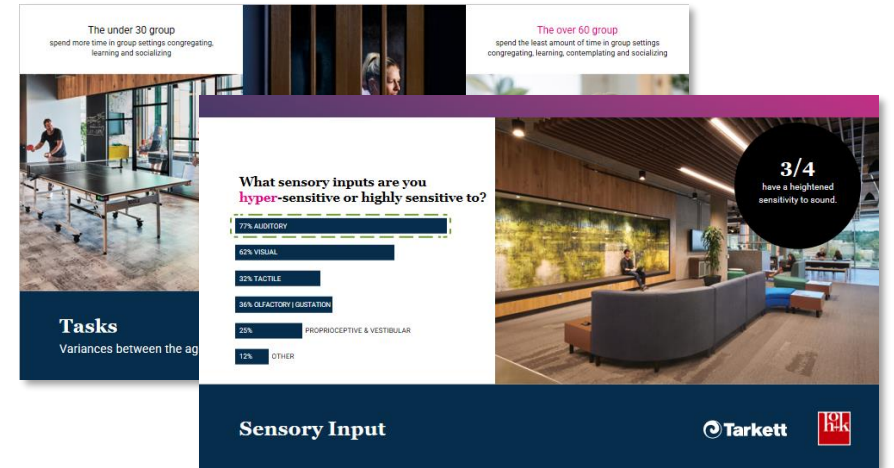
<https://www.hok.com/ideas/publications/designing-for-neurodiversity-in-pediatric-healthcare-spaces>



<https://little-mud-6010.animaapp.io/homepage>



<https://www.hok.com/news/2022-04/survey-neurodiverse-employees-workplaces/>



HOK is not a licensed healthcare provider and any recommendations discussed herein are based on HOK's experience and training related to specific projects and elements of design and are not meant to be an endorsement or a solution for every possible situation.